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November 13, 2025

# Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)



Company name: LECIP HOLDINGS CORPORATION Listing: Tokyo Stock Exchange, Nagoya Stock Exchange

Securities code: 7213

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Scheduled date to file semi-annual securities report: November 14, 2025

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: None

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                    | Net sal         | es     | Operating       | profit | Ordinary :      | profit | Profit attribution owners of |       |
|--------------------|-----------------|--------|-----------------|--------|-----------------|--------|------------------------------|-------|
| Six months ended   | Millions of yen | %      | Millions of yen | %      | Millions of yen | %      | Millions of yen              | %     |
| September 30, 2025 | 8,286           | (19.6) | (245)           | -      | (276)           | -      | (224)                        | -     |
| September 30, 2024 | 10,310          | 41.8   | 1,349           | -      | 1,176           | 170.8  | 700                          | 183.8 |

Note: Comprehensive income For the six months ended September 30, 2025: ¥ (146) million [ -%] For the six months ended September 30, 2024: ¥ 801 million [ -%]

|                    | Basic earnings per share | Diluted earnings per share |
|--------------------|--------------------------|----------------------------|
| Six months ended   | Yen                      | Yen                        |
| September 30, 2025 | (14.58)                  | -                          |
| September 30, 2024 | 49.18                    | -                          |

(2) Consolidated financial position

| (-)                |                 |                 |                       |                      |  |  |  |
|--------------------|-----------------|-----------------|-----------------------|----------------------|--|--|--|
|                    | Total assets    | Net assets      | Equity-to-asset ratio | Net assets per share |  |  |  |
| As of              | Millions of yen | Millions of yen | %                     | Yen                  |  |  |  |
| September 30, 2025 | 19,379          | 9,682           | 50.0                  | 625.82               |  |  |  |
| March 31, 2025     | 20,403          | 10,100          | 49.5                  | 656.86               |  |  |  |

Reference: Equity

#### 2. Cash dividends

|  | Annual dividends per share |                    |                   |                 |       |  |  |
|--|----------------------------|--------------------|-------------------|-----------------|-------|--|--|
|  | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total |  |  |
|  | Yen                        | Yen                | Yen               | Yen             | Yen   |  |  |
| Fiscal year ended<br>March 31, 2025                | -                          | 0.00               | -                 | 20.00           | 20.00 |  |  |
| Fiscal year ending March 31, 2026                  | -                          | 0.00               |                   |                 |       |  |  |
| Fiscal year ending<br>March 31, 2026<br>(Forecast) |                            |                    | -                 | 13.50           | 13.50 |  |  |

Note: Revisions to the forecast of cash dividends most recently announced: None Note: Breakdown of the second quarter dividend for the fiscal year ending March 31, 2026:

Commemorative dividend - yen Special dividend - yen

### 3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

|           | (= === ==== j === ===================== |       |                  |        |                 |        |                        |        |                |
|-----------|---|-------|------------------|--------|-----------------|--------|------------------------|--------|----------------|
|           | Net sales                               |       | Operating        | profit | Ordinary profit |        | Profit attributable to |        | Basic earnings |
|           | TVCt Saic                               | 3     | Operating profit |        |                 |        | owners of              | parent | per share      |
|           | Millions of yen                         | %     | Millions of yen  | %      | Millions of yen | %      | Millions of yen        | %      | Yen            |
| Full year | 24,000                                  | (7.4) | 1,100            | (68.9) | 1,100           | (68.4) | 800                    | (64.5) | 52.03          |

Note: Revisions to the financial result forecast most recently announced:

None

#### \* Notes

| (1) Significant changes i | in the scor | pe of consolidation during the period: | None |   |
|---------------------------|-------------|--|------|---|
| Newly included:           | -           | companies(                             |      | ) |
| Excluded:                 | _           | companies(                             |      | ) |

- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (4) Number of issued shares (common shares)
  - (i) Total number of issued shares at the end of the period (including treasury shares)

| Total name of of Essara shares at the one of the period ( | increasing treasury situres) |
|---|------------------------------|
| As of September 30, 2025                                  | 15,891,500 shares            |
| As of March 31, 2025                                      | 15,891,500 shares            |

(ii) Number of treasury shares at the end of the period

| As of September 30, 2025 | 420,449 shares |
|--------------------------|----------------|
| As of March 31, 2025     | 514,676 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| Six months ended September 30, | 2025 |  |  |  | 15,397,421 | shares |   |
|--------------------------------|------|--|--|--|------------|--------|---|
| Six months ended September 30, | 2024 |  |  |  | 14,246,961 | shares | ] |

<sup>\*</sup> Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

## \* Proper use of earnings forecasts, and other special matters

The forecasts given in this document are based on the current available information in the company and certain reasonable assumptions of the company. And we don't commit to achieve these forecasting numbers. Actual results may differ from these forecasts by a variety of reasons.

|   | (T.                  |                          |  |  |
|---|----------------------|--------------------------|--|--|
|   | As of March 31, 2025 | As of September 30, 2025 |  |  |
| Assets  |                      |                          |  |  |
| Current assets                                      |                      |                          |  |  |
| Cash and deposits                                   | 2,073,769            | 2,163,716                |  |  |
| Notes and accounts receivable - trade               | 5,964,081            | 3,166,507                |  |  |
| Merchandise and finished goods                      | 2,497,149            | 3,818,408                |  |  |
| Work in process                                     | 708,071              | 1,152,877                |  |  |
| Raw materials and supplies                          | 4,148,480            | 4,005,012                |  |  |
| Other   | 696,498              | 564,174                  |  |  |
| Allowance for doubtful accounts                     | (6)                  | (4                       |  |  |
| Total current assets                                | 16,088,045           | 14,870,692               |  |  |
| Non-current assets                                  |                      |                          |  |  |
| Property, plant and equipment                       |                      |                          |  |  |
| Buildings and structures, net                       | 1,537,932            | 1,501,707                |  |  |
| Other, net  | 1,089,664            | 1,260,681                |  |  |
| Total property, plant and equipment                 | 2,627,596            | 2,762,388                |  |  |
| Intangible assets                                   | 294,449              | 250,659                  |  |  |
| Investments and other assets                        |                      |                          |  |  |
| Investment securities                               | 750,496              | 832,590                  |  |  |
| Other   | 685,255              | 705,409                  |  |  |
| Allowance for doubtful accounts                     | (42,650)             | (42,000                  |  |  |
| Total investments and other assets                  | 1,393,102            | 1,496,000                |  |  |
| Total non-current assets                            | 4,315,148            | 4,509,048                |  |  |
| Total assets  | 20,403,193           | 19,379,741               |  |  |
| Liabilities   |                      |                          |  |  |
| Current liabilities                                 |                      |                          |  |  |
| Notes and accounts payable - trade                  | 1,088,846            | 1,146,019                |  |  |
| Electronically recorded obligations - operating     | 2,544,878            | 2,357,456                |  |  |
| Short-term borrowings                               | 586,320              | 40,000                   |  |  |
| Current portion of long-term borrowings             | 559,687              | 423,017                  |  |  |
| Income taxes payable                                | 263,776              | 35,634                   |  |  |
| Advances received                                   | 2,204,399            | 3,284,554                |  |  |
| Provision for bonuses                               | 427,239              | 435,193                  |  |  |
| Provision for product warranties                    | 127,587              | 126,693                  |  |  |
| Provision for loss on orders received               | 36,438               | 36,438                   |  |  |
| Provision for loss on liquidation of subsidiaries   | 66,000               | 15,079                   |  |  |
| Other   | 1,495,955            | 951,075                  |  |  |
| Total current liabilities                           | 9,401,129            | 8,851,160                |  |  |
| Non-current liabilities                             | -, -, -              |                          |  |  |
| Long-term borrowings                                | 388,586              | 186,790                  |  |  |
| Provision for management board incentive plan trust | 80,268               | 80,268                   |  |  |
| Other   | 432,866              | 579,352                  |  |  |
| Total non-current liabilities                       | 901,720              | 846,411                  |  |  |
| Total liabilities                                   | 10,302,849           | 9,697,571                |  |  |

| As of March 31, 2025 | As of September 30, 2025   |
|----------------------|--|
|                      |  |
|                      |  |
| 1,718,223            | 1,718,223  |
| 1,747,974            | 1,751,209  |
| 6,939,698            | 6,401,643  |
| (226,107)            | (187,884)  |
| 10,179,788           | 9,683,191  |
|                      |  |
| 224,801              | 278,221  |
| (304,246)            | (279,243)  |
| (79,444)             | (1,022)  |
| 10,100,344           | 9,682,169  |
| 20,403,193           | 19,379,741   |
|                      | 1,718,223<br>1,747,974<br>6,939,698<br>(226,107)<br>10,179,788<br>224,801<br>(304,246)<br>(79,444)<br>10,100,344 |

## Semi-annual Consolidated Statements of Income and Comprehensive Income Semi-annual Consolidated Statement of Income

|  |   | (Thousands of yen)                          |
|--|---|---|
|  | For the six months ended September 30, 2024 | For the six months ended September 30, 2025 |
| Net sales                                      | 10,310,898                                  | 8,286,770                                   |
| Cost of sales                                  | 6,551,600                                   | 6,021,159                                   |
| Gross profit                                   | 3,759,298                                   | 2,265,611                                   |
| Selling, general and administrative expenses   | 2,409,462                                   | 2,510,812                                   |
| Operating profit (loss)                        | 1,349,835                                   | (245,200)                                   |
| Non-operating income                           |   |   |
| Dividend income                                | 11,118                                      | 13,545                                      |
| Gains from technical support                   | 30,000                                      | -   |
| Incentive Income                               | -   | 10,015                                      |
| Other  | 10,786                                      | 15,705                                      |
| Total non-operating income                     | 51,904                                      | 39,267                                      |
| Non-operating expenses                         |   |   |
| Interest expenses                              | 10,769                                      | 8,416                                       |
| Foreign exchange losses                        | 187,567                                     | 24,682                                      |
| Commission expenses                            | -   | 26,422                                      |
| Technical support expenses                     | 10,508                                      | -   |
| Share issuance costs                           | 13,942                                      | -   |
| Other  | 2,570                                       | 10,671                                      |
| Total non-operating expenses                   | 225,357                                     | 70,192                                      |
| Ordinary profit (loss)                         | 1,176,382                                   | (276,125)                                   |
| Extraordinary income                           |   |   |
| Subsidy income                                 | -   | 35,049                                      |
| Total extraordinary income                     | -   | 35,049                                      |
| Extraordinary losses                           |   |   |
| Impairment losses                              | 6,393                                       | 11,716                                      |
| Loss on abandonment of non-current assets      | 616   | 673   |
| Total extraordinary losses                     | 7,010                                       | 12,390                                      |
| Profit (loss) before income taxes              | 1,169,371                                   | (253,467)                                   |
| Income taxes - current                         | 347,855                                     | 17,599                                      |
| Income taxes - deferred                        | 120,878                                     | (46,566)                                    |
| Total income taxes                             | 468,734                                     | (28,966)                                    |
| Profit (loss)                                  | 700,637                                     | (224,500)                                   |
| Profit (loss) attributable to owners of parent | 700,637                                     | (224,500)                                   |

|  | (Thousands of yen)                          |   |  |
|--|---|---|--|
|  | For the six months ended September 30, 2024 | For the six months ended September 30, 2025 |  |
| Profit (loss)  | 700,637                                     | (224,500)                                   |  |
| Other comprehensive income                                     |   |   |  |
| Valuation difference on available-for-sale securities          | (64,560)                                    | 53,420                                      |  |
| Foreign currency translation adjustment                        | 165,001                                     | 25,002                                      |  |
| Total other comprehensive income                               | 100,440                                     | 78,422                                      |  |
| Comprehensive income   | 801,078                                     | (146,078)                                   |  |
| Comprehensive income attributable to                           |   |   |  |
| Comprehensive income attributable to owners of parent          | 801,078                                     | (146,078)                                   |  |
| Comprehensive income attributable to non-controlling interests | -   | -   |  |

|   | For the six months       | (Thousands of yen)  For the six months |  |
|---|--------------------------|--|--|
|   | ended September 30, 2024 | ended September 30, 2025               |  |
| Cash flows from operating activities                    |                          |  |  |
| Profit (loss) before income taxes                       | 1,169,371                | (253,467                               |  |
| Depreciation  | 258,014                  | 344,946                                |  |
| Impairment losses                                       | 6,393                    | 11,716                                 |  |
| Increase (decrease) in allowance for doubtful accounts  | (652)                    | (652                                   |  |
| Increase (decrease) in provision for bonuses            | (103,255)                | 7,627                                  |  |
| Increase (decrease) in provision for product warranties | 18,619                   | (847                                   |  |
| Decrease of the subsidiary liquidation loss allowance   | -                        | (41,192                                |  |
| Increase (decrease) in retirement benefit liability     | (2,400)                  | -                                      |  |
| Interest and dividend income                            | (11,156)                 | (17,300                                |  |
| Interest expenses                                       | 10,769                   | 8,416                                  |  |
| Technical support income                                | (19,491)                 | -                                      |  |
| Subsidy income  | -                        | (35,049                                |  |
| Incentive income  | -                        | (10,015                                |  |
| Foreign exchange losses (gains)                         | 193,203                  | 22,462                                 |  |
| Loss on abandonment of non-current assets               | 616                      | 673                                    |  |
| Decrease (increase) in trade receivables                | 2,539,486                | 2,802,183                              |  |
| Decrease (increase) in inventories                      | (2,716,845)              | (1,587,825                             |  |
| Trust beneficiary right                                 | 81,990                   | 41,401                                 |  |
| Decrease (increase) in advance payments to suppliers    | 25,187                   | (5,050                                 |  |
| Increase (decrease) in trade payables                   | (86,713)                 | (126,482                               |  |
| Increase (decrease) in accounts payable - other         | (258,690)                | (144,657                               |  |
| Increase (decrease) in advances received                | 728,210                  | 1,069,126                              |  |
| Increase (decrease) in accrued consumption taxes        | (511,783)                | (343,406                               |  |
| Other, net  | 58,233                   | (45,876                                |  |
| Subtotal  | 1,379,108                | 1,696,730                              |  |
| Interest and dividends received                         | 11,156                   | 17,451                                 |  |
| Interest paid   | (10,288)                 | (7,955                                 |  |
| Proceeds from technical support income                  | 19,491                   | -                                      |  |
| Proceeds from compensation                              | -                        | 137,408                                |  |
| Incentive income received                               | -                        | 10,015                                 |  |
| Income taxes refund (paid)                              | (1,735,233)              | (186,122                               |  |
| Net cash provided by (used in) operating activities     | (335,765)                | 1,667,527                              |  |
| Cash flows from investing activities                    |                          |  |  |
| Purchase of property, plant and equipment               | (362,099)                | (300,917                               |  |
| Purchase of intangible assets                           | (50,978)                 | (40,989                                |  |
| Purchase of investment securities                       | (26,022)                 | (5,753                                 |  |
| Subsidies received                                      | <del>-</del>             | 35,049                                 |  |
| Other, net  | (709)                    | (28,554                                |  |
| Net cash provided by (used in) investing activities     | (439,810)                | (341,164                               |  |
| Cash flows from financing activities                    |                          |  |  |
| Net increase (decrease) in short-term borrowings        | (870,000)                | (539,860                               |  |
| Repayments of long-term borrowings                      | (355,140)                | (338,466                               |  |
| Proceeds from issuance of shares                        | 1,040,593                |  |  |
| Purchase of treasury shares                             | (46)                     | (44                                    |  |
| Dividends paid  | (117,498)                | (313,653                               |  |
| Other, net  | (40,911)                 | (47,179                                |  |
| Net cash provided by (used in) financing activities     | (343,002)                | (1,239,202                             |  |
| Effect of exchange rate change on cash and cash         | 3,161                    | 2,786                                  |  |

| Net increase (decrease) in cash and cash equivalents | (1,115,417) | 89,946    |
|--|-------------|-----------|
| Cash and cash equivalents at beginning of period     | 2,964,080   | 2,073,769 |
| Cash and cash equivalents at end of period           | 1,848,663   | 2,163,716 |