FY 2016 Financial Results

LECIP GROUP New management plan for 5 year (April 2016 to March 2021)

■ Title : CA2020 (Challenge Again 2020)

■ Targets : Stable Sales ¥ 20 billion, operating profit ¥1 billion

3. Investments and R&D

(Unit: million ven)

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	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Full Year					
Investment	218	537	652	488	306	350
Amortization	243	323	408	395	252	300
R&D	353	766	585	528	445	500

GROUP

(Securities Code: 7213)

(FY2016 Breakdown)

Investment : Mold of FBX and display, AFC for North America, TMS etc

R&D :Function addition and improvement of FBX and TMS, Development of TMS,

Light for North America, etc

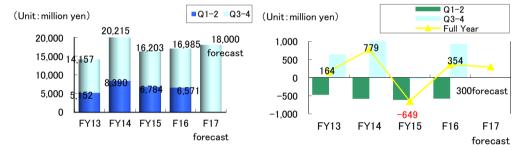
1. Current Results

(Unit: million ven)

(Offic. Hillion yell)											
	FY20	15	FY2016		Compa	omparison		FY2017(Full Year)		Comparison	
	Full Y	'ear	Full Year		Change	%	(forecast)		Change	%	
Sales	16,203	(100.0)	16,985	(100.0)	+782	+4.8%	18	3,000	(100.0)	+1,015	+6.0%
COGS	13,120	(81.0)	13,026	(76.7)	-94	-0.7%					
Gross profit	3,082	(19.0)	3,959	(23.3)	+876	+28.4%					
SG&A	3,654	(22.6)	3,475	(20.5)	-178	-4.9%					
Operating Profit	-571	(-3.5)	483	(2.8)	+1,055	-		300	(1.7)	-183	-38.0%
Ordinary Profit	-649	(-4.0)	354	(2.1)	+1,003	-		300	(1.7)	-54	-15.3%
Net profit	-1,378	(-8.5)	50	(0.3)	+1,429	-		30	(0.2)	-20	-41.0%
Net income per share	-125.25	yen	4.59	yen	+129.84	-					
Exch.rate(US\$)	120.2	120.2 yen 108.7 yen		-11.4	-9.5%	1	10.0 y	en en	+1.3	1.2%	

Sales Graph

Ordinary Profit Graph



2. Revenues by Segment(Full Year FY 2016)

(Unit: million yen)

[Sales]	FY2015	FY2016 Compari		arison
[Sales]	Full Year	Full Year	Change	%
Transport	11,424	11,674	+249	+2.2%
(Bus)	(8,964)	(9,279)	(+315)	(+3.5%)
(Rail)	(1,585)	(1,454)	(-130)	(-8.3%)
(Automob.)	(874)	(940)	(+65)	(+7.5%)
Industry	4,734	5,267	+533	+11.3%
(Eco&High voltage	(834)	(655)	(-179)	(-21.5%)
(Power Supply)	(2,293)	(2,874)	(+581)	(+25.3%)
(EMS)	(1,606)	(1,737)	(+131)	(+8.2%)
Other	44	43	-0	-0.9%
(Elimination)	_	_	-	_
Total	16,203	16,985	+782	+4.8%

	Operating	FY2015	FY2016	Comparison
	Profit	Full Year	Full Year	Change
	Transport	-638	226	+864
)	(Bus)	_	-	-
)	(Rail)	-	-	-
)	(Automob.)	_	-	_
	Industry	127	315	+187
)	(Eco&High voltage	-	-	-
)	(Power Supply)	-	-	-
)	(EMS)	_	-	_
ı	Other	6	3	-2
ŀ	(Elimination)	-67	-61	+5
	Total	-571	483	+1,055

4. Market Share of Main Products

(Unit:%)

(Offic. 70)						
		FY2012	FY2013	FY2014	FY2015	FY2016
		Full	Full	Full	Full	Full
	FBX for bus	51.9%	52.5%	54.7%	55.4%	56.7%
Bus	IC Card System	57.4%	58.3%	60.3%	59.9%	61.0%
	LCD Sign	73.1%	72.0%	72.4%	74.4%	74.9%
	LED Destination Sign	41.4%	40.9%	41.7%	41.8%	42.2%
Rail	FBX for rail	91.2%	91.2%	91.2%	90.4%	90.4%
Automob.	Flour. Lightning for Trucks	85.0%	84.8%	85.5%	85.4%	87.0%
Industry	Recharger Battery-Driven Forklifts	57.4%	56.3%	57.9%	57.6%	56.0%

5. Main events April 2016- May 2017

2016.04.01	Indroduced Area-limited emplited employment arrangement
2016.07.18	Introduced AFC System for fixed route buses of the Clark County Public
	Transit Benefit Area in US, which is the first time as Japanese company
2016.11.04	Development of AVL (Automatic Vehicle Location) system for route buses
2017.04.01	Introduced systems for the promotion of reform labor conditions
2017.04.07	Development of status monitoring system for Uninterruptible power supply

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